HURON CONSULTING GROUP INC. CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share amounts) (Unaudited)

				Quar	ter I	Ended			Year Ended	
	M	larch 31, 2015	•	June 30, 2015	Sej	otember 30, 2015	December 31, 2015		De	ecember 31, 2015
Revenues and reimbursable expenses:										
Revenues	\$	154,426	\$	184,019	\$	175,465	\$	185,100	\$	699,010
Reimbursable expenses		16,308		20,867		16,091		16,747		70,013
Total revenues and reimbursable expenses		170,734		204,886		191,556		201,847		769,023
Direct costs and reimbursable expenses (exclusive of depreciation and amortization shown in operating expenses):										
Direct costs		101,394		101,233		94,821		104,467		401,915
Amortization of intangible assets and software development costs		2,454		4,910		4,738		4,686		16,788
Reimbursable expenses		16,407		20,950		15,837		16,738		69,932
Total direct costs and reimbursable expenses		120,255		127,093		115,396		125,891		488,635
Operating expenses and other operating (gains) losses:										
Selling, general and administrative expenses		36,824		41,186		39,246		40,646		157,902
Restructuring charges		656		601		320		1,752		3,329
Litigation and other (gains) losses		(226)		750		_		(10,000)		(9,476)
Depreciation and amortization		5,289		6,459		6,538		6,849		25,135
Total operating expenses and other operating (gains) losses		42,543		48,996		46,104		39,247		176,890
Operating income		7,936		28,797		30,056		36,709		103,498
Other income (expense), net:										
Interest expense, net of interest income		(4,393)		(4,763)		(4,638)		(4,342)		(18,136)
Other income (expense), net		(683)		101		(1,400)		185		(1,797)
Total other expense, net		(5,076)		(4,662)		(6,038)		(4,157)		(19,933)
Income from continuing operations before income tax expense		2,860		24,135		24,018		32,552		83,565
Income tax expense		1,892		9,987		9,741		50		21,670
Net income from continuing operations		968	_	14,148		14,277		32,502		61,895
Income (loss) from discontinued operations, net of tax		534		4,685		5,097		(13,159)		(2,843)
Net income	\$	1,502	\$	18,833	\$	19,374	\$	19,343	\$	59,052
Net earnings per basic share:			_							
Net income from continuing operations	\$	0.04	\$	0.64	\$	0.65	\$	1.47	\$	2.80
Income (loss) from discontinued operations, net of tax		0.03		0.21		0.23		(0.59)		(0.13)
Net income	\$	0.07	\$	0.85	\$	0.88	\$	0.88	\$	2.67
Net earnings per diluted share:										
Net income from continuing operations	\$	0.04	\$	0.62	\$	0.63	\$	1.44	\$	2.74
Income (loss) from discontinued operations, net of tax		0.03		0.21		0.23		(0.58)		(0.13)
Net income	\$	0.07	\$	0.83	\$	0.86	\$	0.86	\$	2.61
Weighted average shares used in calculating earnings per share:										
Basic		22,126		22,220		22,107		22,093		22,136
Diluted		22,602		22,654		22,592		22,551		22,600

HURON CONSULTING GROUP INC. SEGMENT OPERATING RESULTS AND OTHER OPERATING DATA (Unaudited)

		Year Ended								
Segment and Consolidated Operating Results (in thousands):	M	arch 31, 2015	J	June 30, 2015	Sep	tember 30, 2015	De	cember 31, 2015	De	cember 31, 2015
Huron Healthcare:										
Revenues	\$	98,004	\$	118,506	\$	112,114	\$	118,263	\$	446,887
Operating income	\$	28,980	\$	45,531	\$	47,609	\$	47,440	\$	169,560
Segment operating income as a percentage of segment revenues		29.6%		38.4%		42.5%		40.1%		37.9%
Huron Education and Life Sciences:										
Revenues	\$	39,897	\$	42,939	\$	42,056	\$	43,041	\$	167,933
Operating income	\$	11,780	\$	13,174	\$	10,473	\$	8,789	\$	44,216
Segment operating income as a percentage of segment revenues		29.5%		30.7%		24.9%		20.4%		26.3%
Huron Business Advisory:										
Revenues	\$	15,738	\$	22,186	\$	21,249	\$	23,795	\$	82,968
Operating income	\$	1,599	\$	6,684	\$	5,231	\$	5,749	\$	19,263
Segment operating income as a percentage of segment revenues		10.2%		30.1%		24.6%		24.2%		23.2%
All Other:										
Revenues	\$	787	\$	388	\$	46	\$	1	\$	1,222
Operating loss	\$	(992)	\$	(530)	\$	(132)	\$	(64)	\$	(1,718)
Segment operating loss as a percentage of segment revenues		N/M		N/M		N/M		N/M		N/M
Total Company:										
Revenues	\$ 1	154,426	\$	184,019	\$	175,465	\$	185,100	\$	699,010
Reimbursable expenses		16,308		20,867		16,091		16,747		70,013
Total revenues and reimbursable expenses	\$ 1	170,734	\$	204,886	\$	191,556	\$	201,847	\$	769,023
Statements of Earnings reconciliation:										
Segment operating income	\$	41,367	\$	64,859	\$	63,181	\$	61,914	\$	231,321
Items not allocated at the segment level:										
Other operating expenses and gains		28,142		29,603		26,587		18,356		102,688
Depreciation and amortization expense		5,289		6,459		6,538		6,849		25,135
Total operating income		7,936		28,797		30,056		36,709		103,498
Other expense, net		5,076		4,662		6,038		4,157		19,933
Income from continuing operations before income tax expense	\$	2,860	\$	24,135	\$	24,018	\$	32,552	\$	83,565
Other Operating Data (excluding All Other):										
Number of full-time billable consultants (at period end) (1):										
Huron Healthcare		1,105		1,087		1,084		1,037		1,037
Huron Education and Life Sciences		425		428		458		478		478
Huron Business Advisory		211		204		279		306		306
Total		1,741		1,719		1,821		1,821		1,821
Average number of full-time billable consultants (for the period) (1):										
Huron Healthcare		1,108		1,090		1,078		1,063		1,085
Huron Education and Life Sciences		423		427		444		474		442
Huron Business Advisory		205		206		261		302		243
Total		1,736		1,723		1,783		1,839		1,770

HURON CONSULTING GROUP INC. SEGMENT OPERATING RESULTS AND OTHER OPERATING DATA (CONTINUED) (Unaudited)

		Year Ended						
Other Operating Data (continued):		ch 31, 015	ne 30, 015	mber 30, 015	December 31, 2015			ember 31, 2015
Full-time billable consultant utilization rate (2):								
Huron Healthcare		72.5%	75.8%	81.1%		82.7%		77.9%
Huron Education and Life Sciences		76.4%	76.0%	75.2%		74.4%		75.5%
Huron Business Advisory		69.5%	75.1%	79.4%		74.8%		75.0%
Total		73.1%	75.8%	79.4%		79.2%		76.9%
Full-time billable consultant average billing rate per hour (3):								
Huron Healthcare	\$	211	\$ 230	\$ 204	\$	223	\$	217
Huron Education and Life Sciences	\$	225	\$ 237	\$ 227	\$	233	\$	231
Huron Business Advisory (4)	\$	227	\$ 292	\$ 196	\$	215	\$	228
Total	\$	217	\$ 239	\$ 209	\$	224	\$	222
Revenue per full-time billable consultant (in thousands):								
Huron Healthcare	\$	72	\$ 82	\$ 77	\$	82	\$	313
Huron Education and Life Sciences	\$	81	\$ 86	\$ 80	\$	77	\$	325
Huron Business Advisory	\$	74	\$ 104	\$ 77	\$	76	\$	328
Total	\$	74	\$ 86	\$ 78	\$	80	\$	318
Average number of full-time equivalents (for the period) (5):								
Huron Healthcare		127	188	196		199		179
Huron Education and Life Sciences		38	33	49		51		43
Huron Business Advisory		5	8	10		9		8
Total		170	229	255		259		230
Revenue per full-time equivalent (in thousands):								
Huron Healthcare	\$	145	\$ 156	\$ 148	\$	155	\$	604
Huron Education and Life Sciences	\$	149	\$ 183	\$ 133	\$	124	\$	574
Huron Business Advisory	\$	89	\$ 95	\$ 112	\$	106	\$	408
Total	\$	144	\$ 158	\$ 144	\$	147	\$	591

HURON CONSULTING GROUP INC. CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share amounts) (Unaudited)

				Quar	ter l	Ended			Year Ended	
	M	arch 31, 2014	J	June 30, 2014	Sej	ptember 30, 2014	December 31, 2014		De	cember 31, 2014
Revenues and reimbursable expenses:										
Revenues	\$	155,756	\$	156,109	\$	151,904	\$	163,917	\$	627,686
Reimbursable expenses		18,617		19,907		17,689		17,634		73,847
Total revenues and reimbursable expenses		174,373		176,016		169,593		181,551		701,533
Direct costs and reimbursable expenses (exclusive of depreciation and amortization shown in operating expenses):										
Direct costs		87,650		92,401		99,893		104,333		384,277
Amortization of intangible assets and software development costs		938		1,245		1,182		1,225		4,590
Reimbursable expenses		18,953		19,666		17,656		17,580		73,855
Total direct costs and reimbursable expenses		107,541		113,312		118,731		123,138		462,722
Operating expenses and other operating (gains) losses:										
Selling, general and administrative expenses		31,138		37,035		33,792		30,834		132,799
Restructuring charges		(5)		724		115		1,977		2,811
Litigation and other gains		_		(440)		(150)		_		(590)
Depreciation and amortization		3,639		3,868		3,975		3,969		15,451
Total operating expenses and other operating gains		34,772		41,187		37,732		36,780		150,471
Operating income		32,060		21,517		13,130		21,633		88,340
Other income (expense), net:										
Interest expense, net of interest income		(1,353)		(1,561)		(1,876)		(3,889)		(8,679)
Other income (expense), net		153		198		(51)		100		400
Total other expense, net		(1,200)		(1,363)		(1,927)		(3,789)		(8,279)
Income from continuing operations before income tax expense		30,860		20,154		11,203		17,844		80,061
Income tax expense		13,766		7,681		3,736		7,876		33,059
Net income from continuing operations		17,094		12,473		7,467		9,968		47,002
Income from discontinued operations, net of tax		17,032		7,440		4,752		2,825		32,049
Net income	\$	34,126	\$	19,913	\$	12,219	\$	12,793	\$	79,051
Net earnings per basic share:										
Net income from continuing operations	\$	0.76	\$	0.55	\$	0.33	\$	0.45	\$	2.10
Income from discontinued operations, net of tax		0.75		0.33		0.21		0.13		1.42
Net income	\$	1.51	\$	0.88	\$	0.54	\$	0.58	\$	3.52
Net earnings per diluted share:										
Net income from continuing operations	\$	0.74	\$	0.54	\$	0.33	\$	0.44	\$	2.05
Income from discontinued operations, net of tax		0.74		0.32		0.20		0.13		1.40
Net income	\$	1.48	\$	0.86	\$	0.53	\$	0.57	\$	3.45
Weighted average shares used in calculating earnings per share:										
Basic		22,588		22,645		22,488		22,010		22,431
Diluted		23,086		23,098		22,975		22,548		22,925

HURON CONSULTING GROUP INC. SEGMENT OPERATING RESULTS AND OTHER OPERATING DATA (Unaudited)

			Year Ended							
Segment and Consolidated Operating Results (in thousands):	N	1arch 31, 2014	,	June 30, 2014	Sej	otember 30, 2014	De	cember 31, 2014	De	cember 31, 2014
Huron Healthcare:	_									
Revenues	\$	107,548	\$	100,967	\$	97,812	\$	109,476	\$	415,803
Operating income	\$	51,220	\$	38,475	\$	27,727	\$	41,593	\$	159,015
Segment operating income as a percentage of segment revenues		47.6%		38.1%		28.3%		38.0%		38.2%
Huron Education and Life Sciences:										
Revenues	\$	33,576	\$	37,747	\$	36,523	\$	38,116	\$	145,962
Operating income	\$	6,447	\$	11,633	\$	9,459	\$	8,592	\$	36,131
Segment operating income as a percentage of segment revenues		19.2%		30.8%		25.9%		22.5%		24.8%
Huron Business Advisory:										
Revenues	\$	13,382	\$	16,574	\$	17,142	\$	15,742	\$	62,840
Operating income	\$	2,555	\$	5,129	\$	4,397	\$	1,954	\$	14,035
Segment operating income as a percentage of segment revenues		19.1%		30.9%		25.7%		12.4%		22.3%
All Other:										
Revenues	\$	1,250	\$	821	\$	427	\$	583	\$	3,081
Operating loss	\$	(458)	\$	(520)	\$	(655)	\$	(833)	\$	(2,466)
Segment operating loss as a percentage of segment revenues		N/M		N/M		N/M		N/M		N/M
Total Company:										
Revenues	\$	155,756	\$	156,109	\$	151,904	\$	163,917	\$	627,686
Reimbursable expenses		18,617		19,907		17,689		17,634		73,847
Total revenues and reimbursable expenses	\$	174,373	\$	176,016	\$	169,593	\$	181,551	\$	701,533
Statements of Earnings reconciliation:										
Segment operating income	\$	59,764	\$	54,717	\$	40,928	\$	51,306	\$	206,715
Items not allocated at the segment level:										
Other operating expenses and gains		24,065		29,332		23,823		25,704		102,924
Depreciation and amortization expense		3,639		3,868		3,975		3,969		15,451
Total operating income		32,060		21,517		13,130		21,633		88,340
Other expense, net		1,200		1,363		1,927		3,789		8,279
Income from continuing operations before income tax expense	\$	30,860	\$	20,154	\$	11,203	\$	17,844	\$	80,061
Other Operating Data (excluding All Other):										
Number of full-time billable consultants (at period end) (1):										
Huron Healthcare		995		1,114		1,109		1,099		1,099
Huron Education and Life Sciences		429		407		413		418		418
Huron Business Advisory		166		172		197		205		205
Total		1,590		1,693		1,719		1,722		1,722
Average number of full-time billable consultants (for the										
period) (1): Huron Healthcare		985		1,071		1,114		1,109		1,070
Huron Education and Life Sciences		434		415		403		417		417
Huron Business Advisory		161		169		184		207		180
Total		1,580		1,655		1,701		1,733		1,667

HURON CONSULTING GROUP INC. SEGMENT OPERATING RESULTS AND OTHER OPERATING DATA (CONTINUED) (Unaudited)

		Year Ended							
Other Operating Data (continued):		rch 31, 2014	une 30, 2014	Sep	tember 30, 2014	December 31, 2014			mber 31, 2014
Full-time billable consultant utilization rate (2):									
Huron Healthcare		78.9%	81.7%		74.0%		78.6%		78.3%
Huron Education and Life Sciences		68.3%	71.8%		71.3%		74.2%		71.3%
Huron Business Advisory		68.5%	75.3%		65.4%		63.5%		68.0%
Total		74.9%	78.5%		72.5%		75.7%		75.4%
Full-time billable consultant average billing rate per hour (3):									
Huron Healthcare	\$	272	\$ 229	\$	230	\$	262	\$	248
Huron Education and Life Sciences	\$	200	\$ 225	\$	225	\$	227	\$	219
Huron Business Advisory	\$	238	\$ 257	\$	277	\$	248	\$	255
Total	\$	251	\$ 231	\$	234	\$	252	\$	242
Revenue per full-time billable consultant (in thousands):									
Huron Healthcare	\$	102	\$ 88	\$	81	\$	92	\$	363
Huron Education and Life Sciences	\$	65	\$ 75	\$	76	\$	76	\$	292
Huron Business Advisory	\$	79	\$ 94	\$	88	\$	71	\$	330
Total	\$	90	\$ 85	\$	81	\$	86	\$	341
Average number of full-time equivalents (for the period) (5):									
Huron Healthcare		51	58		64		68		60
Huron Education and Life Sciences		39	44		45		46		43
Huron Business Advisory		8	 7		9		11		9
Total		98	109		118		125		112
Revenue per full-time equivalent (in thousands):									
Huron Healthcare	\$	129	\$ 115	\$	115	\$	105	\$	461
Huron Education and Life Sciences	\$	139	\$ 146	\$	129	\$	144	\$	558
Huron Business Advisory	\$	84	\$ 104	\$	106	\$	96	\$	390
Total	\$	129	\$ 126	\$	120	\$	119	\$	493

⁽¹⁾ Consists of our full-time professionals who provide consulting services and generate revenues based on the number of hours worked.

N/M - Not meaningful

⁽²⁾ Utilization rate for our full-time billable consultants is calculated by dividing the number of hours all of our full-time billable consultants worked on client assignments during a period by the total available working hours for all of these consultants during the same period, assuming a forty-hour work week, less paid holidays and vacation days.

⁽³⁾ Average billing rate per hour for our full-time billable consultants is calculated by dividing revenues for a period by the number of hours worked on client assignments during the same period.

⁽⁴⁾ The Huron Business Advisory segment includes the operations of Rittman Mead India, a business that we acquired in July 2015. Absent the impact of Rittman Mead India, the average billing rate per hour for Huron Business Advisory for the three months ended September 30, 2015 and December 31, 2015 and the full year 2015 would have been \$245, \$258, and \$256, respectively.

⁽⁵⁾ Consists of consultants who work variable schedules as needed by our clients, as well as other professionals who generate revenues primarily based on number of hours worked. Also includes our cultural transformation consultants within our Studer Group solution, which include coaches and their support staff, and full-time employees who provide software support and maintenance services to our clients.

HURON CONSULTING GROUP INC. RECONCILIATION OF NET INCOME FROM CONTINUING OPERATIONS TO ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION (6) (In thousands) (Unaudited)

				Y	ear Ended					
	N	Tarch 31, 2015	•	June 30, 2015	Sep	tember 30, 2015	De	cember 31, 2015	De	cember 31, 2015
Revenues	\$	154,426	\$	184,019	\$	175,465	\$	185,100	\$	699,010
Net income from continuing operations	\$	968	\$	14,148	\$	14,277	\$	32,502	\$	61,895
Add back:										
Income tax expense		1,892		9,987		9,741		50		21,670
Interest and other expenses		5,076		4,662		6,038		4,157		19,933
Depreciation and amortization		7,743		11,369		11,276		11,535		41,923
Earnings before interest, taxes, depreciation and amortization (EBITDA) $^{(6)}$		15,679		40,166		41,332		48,244		145,421
Add back:										
Restructuring charges		656		601		320		1,752		3,329
Litigation and other (gains) losses		(226)		750		_		(10,000)		(9,476)
Adjusted EBITDA (6)	\$	16,109	\$	41,517	\$	41,652	\$	39,996	\$	139,274
Adjusted EBITDA as a percentage of revenues (6)		10.4%		22.6%		23.7%		21.6%		19.9%

RECONCILIATION OF NET INCOME FROM CONTINUING OPERATIONS TO ADJUSTED NET INCOME FROM CONTINUING OPERATIONS (6) (In thousands) (Unaudited)

				Year Ended					
	M	arch 31, 2015	June 30, 2015	Sep	otember 30, 2015	December 31, 2015		De	cember 31, 2015
Net income from continuing operations	\$	968	\$ 14,148	\$	14,277	\$	32,502	\$	61,895
Weighted average shares – diluted		22,602	22,654		22,592		22,551		22,600
Diluted earnings per share from continuing operations	\$	0.04	\$ 0.62	\$	0.63	\$	1.44	\$	2.74
Add back:									
Amortization of intangible assets		4,631	8,141		7,913		8,011		28,696
Restructuring charges		656	601		320		1,752		3,329
Litigation and other (gains) losses		(226)	750		_		(10,000)		(9,476)
Non-cash interest on convertible notes		1,754	1,775		1,795		1,817		7,141
Tax effect		(2,685)	(4,439)		(3,951)		(623)		(11,698)
Net tax benefit related to "check-the-box" election		_	_		_		(12,336)		(12,336)
Total adjustments, net of tax		4,130	6,828		6,077		(11,379)		5,656
Adjusted net income from continuing operations (6)	\$	5,098	\$ 20,976	\$	20,354	\$	21,123	\$	67,551
Adjusted diluted earnings per share from continuing operations ⁽⁶⁾	\$	0.23	\$ 0.93	\$	0.90	\$	0.94	\$	2.99

HURON CONSULTING GROUP INC. RECONCILIATION OF NET INCOME FROM CONTINUING OPERATIONS TO ADJUSTED EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION (6) (In thousands) (Unaudited)

				Y	ear Ended					
	N	March 31, 2014	•	June 30, 2014	Sep	tember 30, 2014	De	ecember 31, 2014	De	cember 31, 2014
Revenues	\$	155,756	\$	156,109	\$	151,904	\$	163,917	\$	627,686
Net income from continuing operations	\$	17,094	\$	12,473	\$	7,467	\$	9,968	\$	47,002
Add back:										
Income tax expense		13,766		7,681		3,736		7,876		33,059
Interest and other expenses		1,200		1,363		1,927		3,789		8,279
Depreciation and amortization		4,577		5,113		5,157		5,194		20,041
Earnings before interest, taxes, depreciation and amortization (EBITDA) $^{(6)}$		36,637		26,630		18,287		26,827		108,381
Add back:										
Restructuring charges		(5)		724		115		1,977		2,811
Other gains		_		(440)		(150)				(590)
Adjusted EBITDA (6)	\$	36,632	\$	26,914	\$	18,252	\$	28,804	\$	110,602
Adjusted EBITDA as a percentage of revenues (6)		23.5%		17.2%		12.0%		17.6%		17.6%

RECONCILIATION OF NET INCOME FROM CONTINUING OPERATIONS TO ADJUSTED NET INCOME FROM CONTINUING OPERATIONS (6) (In thousands) (Unaudited)

				Ye	Year Ended					
	March 31, 2014		June 30, 2014		September 30, 2014		0, December 31, 2014		Dec	ember 31, 2014
Net income from continuing operations	\$	17,094	\$	12,473	\$	7,467	\$	9,968	\$	47,002
Weighted average shares – diluted		23,086		23,098		22,975		22,548		22,925
Diluted earnings per share from continuing operations	\$	0.74	\$	0.54	\$	0.33	\$	0.44	\$	2.05
Add back:										
Amortization of intangible assets		1,888		2,385		2,309		2,314		8,896
Restructuring charges		(5)		724		115		1,977		2,811
Other gains		_		(440)		(150)		_		(590)
Non-cash interest on convertible notes		_		_		406		1,733		2,139
Tax effect		(753)		(1,068)		(1,072)		(2,409)		(5,302)
Net tax expense related to "check-the-box" election		1,161		_		_		_		1,161
Total adjustments, net of tax		2,291		1,601		1,608		3,615		9,115
Adjusted net income from continuing operations (6)	\$	19,385	\$	14,074	\$	9,075	\$	13,583	\$	56,117
Adjusted diluted earnings per share from continuing operations ⁽⁶⁾	\$	0.84	\$	0.61	\$	0.39	\$	0.60	\$	2.45

⁽⁶⁾ In evaluating the Company's financial performance, management uses earnings before interest, taxes, depreciation and amortization ("EBITDA"), adjusted EBITDA, adjusted EBITDA as a percentage of revenues, adjusted net income from continuing operations, and adjusted diluted earnings per share from continuing operations, which are non-GAAP measures. Our management uses these non-GAAP financial measures to gain an understanding of our comparative operating performance (when comparing such results with previous periods or forecasts). These non-GAAP financial measures are used by management in their financial and operating decision making because management believes they reflect our ongoing business in a manner that allows for meaningful period-to-period comparisons. Management also uses these non-GAAP financial measures when publicly providing our business outlook, for internal management purposes, and as a basis for evaluating potential acquisitions and dispositions. We believe that these non-GAAP financial measures provide useful information to investors and others in understanding and evaluating Huron's current operating performance and future prospects in the same manner as management does, if they so choose, and in comparing in a consistent manner Huron's current financial results with Huron's past financial results. Investors should recognize that these non-GAAP measures might not be comparable to similarly titled measures of other companies. These measures should be considered in addition to, and not as a substitute for or superior to, any measure of performance, cash flows or liquidity prepared in accordance with accounting principles generally accepted in the United States.